

Ebbfleet Development Corporation

Board Meeting Part One

Date of meeting :	21 February 2018	Paper Number:	EDC 018/010
--------------------------	------------------	----------------------	-------------

Title of paper	Strategic Priorities Update
Presented by	Ian Piper, Interim Chief Executive
Sub-committee	Not applicable

Purpose of Paper and Executive Summary	
To provide the Board with an update on key matters, affecting the Corporation's priorities and performance since the last meeting.	
EDC business plan and KPIs	Matters covered will impact on some or all of the priorities within the business plan and associated KPIs.
Recommendation	FOR INFORMATION The Board is asked to NOTE the matters identified and their impact on performance and progress.
Annexes	
Delegation	Not applicable.

Financial impact	Not applicable.
Legal impact	There are no legal implications associated with this paper.
Stakeholder impact	Not applicable.
Sponsor impact	MHCLG have been engaged in agreeing the strategic priorities, Corporate and Business Plan.

Ebbsfleet Development Corporation

Board Meeting Part One

Date of meeting :	21 February 2018	Paper Number:	EDC 018/010
--------------------------	------------------	----------------------	-------------

1. Tailored Review

- 1.1 The tailored review report was published by government on 7 February. The first key finding from the review is that:

“There was a general agreement that EDC is now making significant progress and should remain in place for at least a further five years. This is because the EDC has the potential to perform a critical role in the years ahead, both to shape and drive on-going development in the garden city and, in particular, the area that surrounds Ebbsfleet International Station (known as the central area) and to secure appropriate legacy arrangements. Removing EDC at this point would cause a significant risk to delivery”

- 1.2 Overall the report is regarded as a positive and balanced view of the challenges and opportunities to be met by the Corporation. In particular the recommendations propose a review of some of the key operating parameters which have really shaped how we have been able to go about the task thus far. This is welcomed.
- 1.3 A further report on the detailed arrangements for implementation is contained within Part 2.

2. Stakeholder Engagement

- 2.1 I gave a presentation at an RICS event that was attended by over 250 people, setting out the challenges and opportunities at Ebbsfleet Garden City. It was a good opportunity to raise the profile of our work amongst the property and surveying profession within Kent.
- 2.2 I have attended meetings of the Thames Gateway and North Kent Partnership, and supported the Crossrail Extension to Ebbsfleet partnership at meetings with MHCLG as we continue to lobby for this investment.
- 2.3 Following the discussions surrounding the delays to the opening of Springhead Park primary school, we have begun to speak with partners, including schools, Kent County Council and Canterbury Christchurch University, about the need for an ‘over-arching vision’ of what the education provision we would aspire to across the garden city would be. We will continue to engage with partners to help achieve this ambition, as there is already work going on to this effect.

Ebbsfleet Development Corporation

Board Meeting Part	One
---------------------------	------------

Date of meeting :	21 February 2018	Paper Number:	EDC 018/010
--------------------------	------------------	----------------------	-------------

3. Progress and Performance

Stewardship & Legacy

- 3.1 A pre-board discussion will take place in February and we expect to bring the final report back to board in April.

Housing Delivery

- 3.2 To date 508 housing units have started on site in the year, with 245 completions. 'Starts' therefore remain strong and we have met the original target. Completions are though behind target and we do not expect that the target will be met. We believe this to be down to the number of apartments in the pipeline, where the lag between starts and completions is longer overall.

Additional Housing Programme

- 3.3 We continue the work aimed at a more formal consultation process on regeneration plans for Grove Road.
- 3.4 We have met with Fairview Homes who currently own a site of interest to us in Gravesend. On the basis of that meeting we are currently preparing offers to put to Fairview for acquisition of their interest.

Central Area

- 3.5 We have begun more detailed discussions with the owners of the Central Area to see whether any areas of the site could be brought forward, notwithstanding any uncertainty over the Resort access road.

Good progress is being made with the HEiQ proposals. Following the most recent meeting of the Steering Group, the Strategic Business Case is being amended. We have visited the Bio Medical Innovation Centre in Nottingham as a useful comparator for our aims for similar space in the HEiQ.

4. Staffing Matters

- 4.1 Following a local advertisement we had a good response to our requirement for a new Business Support Officer and interviews are being conducted on 19th February.