

Ebbfleet Development Corporation

Board Meeting Part One

Date of meeting :	21 March 2018	Paper Number:	EDC 018/021
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Title of paper	Strategic Priorities Update
Presented by	Ian Piper, Interim Chief Executive
Sub-committee	Not applicable

Purpose of Paper and Executive Summary	
To provide the Board with an update on key matters, affecting the Corporation's priorities and performance since the last meeting.	
EDC business plan and KPIs	Matters covered will impact on some or all of the priorities within the business plan and associated KPIs.
Recommendation	FOR INFORMATION The Board is asked to NOTE the matters identified and their impact on performance and progress.
Annexes	
Delegation	Not applicable.

Financial impact	Not applicable.
Legal impact	There are no legal implications associated with this paper.
Stakeholder impact	Not applicable.
Sponsor impact	MHCLG have been engaged in agreeing the strategic priorities, Corporate and Business Plan.

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1. Introduction

- 1.1 The highest priority this month has been to conclude our work on drafting a Business Plan for 2018/19, and the proposed revised approach to our KPIs. Both matters are considered in more detail in Part 2. I am grateful to all the team for their contribution to these important matters.
- 1.2 In addition to preparing for next year and beyond, it has been necessary for us to keep fully focussed on meeting our targets for this year, including hitting the revised capital and revenue forecasts. I am pleased to report that we are well on track to achieve these, and this has been down to a huge effort by all staff, and all through a period of some disruption due to the bad weather we experienced earlier this month.

2. Stakeholder Engagement

- 2.1 I assisted Invest in Kent with the appointment process of their New Chief Executive by participating in a stakeholder panel, with the opportunity to meet the candidates. We understand an appointment has been made.
- 2.2 From 13 – 16 March I attended the MIPIM investment and regeneration exhibition and conference as a guest delegate of Homes England and the UK Government. MIPIM is the leading European investment event for governments and cities, and is an excellent opportunity to engage with a huge variety of developers, investors and professions in a short space of time. I took the opportunity to raise further awareness of the opportunities in Ebbsfleet and in particular to generate further interest in the HEiQ proposal.

3. Progress and Performance

Housing Delivery

- 3.1 To date 510 housing units have started on site in the year, with 308 completions. 'Starts' therefore remain strong and we have met the original target. Completions are though behind target and we do not expect that the target will be met.

Additional Housing Programme

- 3.2 We continue the work aimed at a more formal consultation process on regeneration plans for Grove Road. We are in the final stage of commissioning the work on the formal consultation process and are now

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having regular steering group meetings with officers from Gravesham BC.

- 3.3 We are undertaking due diligence on land forming part of the regeneration area and will be progressing discussions with land owners with a view to assembling the site.
- 3.4 We have recently commissioned work to undertake initial investigations into another large scale regeneration opportunity in Gravesham, and we have met with staff at Homes England to ensure that our efforts are well co-ordinated and aligned.

Central Area

- 3.5 Following the recommendation of the Tailored Review, a cross departmental group has been established under the chairmanship of our SRO in MHCLG, with the aim of assisting us to deliver the Central Area. This group will now meet monthly and will act as an advisory group, and help to ensure that those government departments with an interest in the Central Area are aligning their objectives.

4. Staffing Matters

- 4.1 Following a local advertisement we had a good response to our requirement for a new Business Support Officer and an offer has been made and accepted, with the new member of staff beginning with us on 3 April.
- 4.2 Following a further review of the Projects Team and our Programme Management resource, we have advertised two roles, internally initially. The first is a Head of Programme Management, and the second, an Assistant Programme Manager.
- 4.3 On 7th March we held an all staff event, where we visited a large scale development by Countryside Homes in Essex, which has a number of similarities with Eastern Quarry. It proved to be an interesting and informative session.