

EDC 019-020 Annex C: Delivery of 2018-19 Business Plan – End of Year Report

The EDC’s 2018-19 Business Plan set out a series of priority actions for the year. The table below summarises progress against these priorities as at the end of the year. RAG ratings are assigned as follows:

GREEN	the stated priority has been achieved
AMBER	the priority has been partially achieved, or there has been some delay to achieving the priority by the end of March 2019
RED	the priority has not been achieved

By the end of March 2019 we will have:	RAG	Progress Summary
made substantive progress in agreeing a plan with landowners that will then enable commencement of delivery of Ebbsfleet Central , including agreeing the extent and nature of any public sector intervention likely to be required, and a model of funding that will enable long term investment recovery	GREEN	Good progress has been made during the year to agree and subsequently begin to implement a strategy that would see the development come forward. The most appropriate forms of intervention have been agreed, and we have a clear understanding of the impact of different funding models that could be deployed.
continued to work with the landowner and developer to realise the potential of Swanscombe Peninsula and optimise its contribution to the Garden City and wider North Kent economy	AMBER	The EDC continues to engage with both the landowner and London Resort Holdings Company in advance of the future submission of a Development Consent Order, but there remains a lack of evident progress in bringing the resort proposal forward, so the uncertainty this creates remains.
facilitated the delivery of a further 525 new home completions in the EDC planning area, with the 1000th new home being completed in the first half of the year ; during the year we will also facilitate a significant increase in the number of homes completed that are ‘affordable’	GREEN	During the year 613 new homes have been delivered. This represents a step change increase compared to 2017/18 when 312 homes were delivered, During the year the 1,000 th home in the Garden City was delivered. The proportion of completed homes that are ‘affordable’ has risen from 8% at the end of 2017/18 to 20.6% at the end of 2018/19, and we remain committed to seeing this percentage increase to the long term target of 30%.

<p>made substantive progress on delivery of sites outside of the EDC planning area where our investment and expertise can add value and unlock stalled sites to widen the housing choice within the Garden City</p>	<p>AMBER</p>	<p>During the year, the Corporation worked closely with Gravesham Borough Council and acquired a site at Milton Place in Gravesham for delivery of specialist homes. In March 2019 we completed a consultation exercise, alongside the Council, to understand how the local community would like to see the site come forward. This will be reflected in a Development Brief that will establish the planning framework, prior to procuring a developer to deliver the new homes.</p>
<p>invested up to £40m of capital across housing, transport, utilities, and green infrastructure projects, delivering to the agreed 2018/19 programme and key milestones; this will have included significant progress on the regeneration of Grove Road, the start of construction of the Springhead Bridge, commencement of Phase 2 Green Corridors projects, progression of the Fastrack programme and A2 junction upgrades, and development of an integrated Water Strategy</p>	<p>GREEN</p>	<p>The investment target was amended to £24.5m part way through the year when it became clear that the private sector would deliver one particular project without our intervention.</p> <p>Against this revised target, performance has been strong, with substantive progress being made on all the intended projects:</p> <ul style="list-style-type: none"> - Construction of Springhead bridge is on programme and on budget; - The full business case for the Grove Road regeneration project has been approved, and progress made with the land assembly strategy; - Green Corridors Phase 1 has been completed and Phase 2 is underway; - The project to deliver the infrastructure to supply sufficient electricity capacity to the Garden is on programme; - Progress has been made, in partnership with Southern Water, to develop a strategy that will ensure sufficient long term capacity for the treatment of foul sewerage; - The A2 Bean and Ebbsfleet Junction upgrade project (delivered by Highways England) remains on programme and the Highways Orders have been submitted; and - We have provided funding to Kent County Council toward delivery of the project to upgrade the Fastrack bus network, and appropriate governance arrangements have been established.

<p>continued to deliver a high-performing planning service that supports development at pace, including positively engaging with developers on Area Masterplans for the Central and Western Villages at Eastern Quarry, and on reserved matters applications for residential development at Springhead Park, Ebbsfleet Green, Castle Hill, Craylands Lane and Croxton & Garry</p>	<p>GREEN</p>	<p>The EDC Planning Team continues to engage positively with developers in order to support the delivery of the Garden City. Highlights for 2018/19 include:</p> <ul style="list-style-type: none"> - The Area Masterplans for Central and Western Villages at Eastern Quarry have now been submitted and are being considered; - All residential reserved matters are now approved at Springhead Park, Castle Hill and Craylands Lane; - The final phases of development at Ebbsfleet Green are either now submitted, or subject to pre-application discussions; - Pre-application discussions have commenced on reserved matters for the Croxton & Garry site; - The Northfleet East S106 has been completed and planning permission issued for the hybrid scheme; - There is now outline planning permission for 12,044 homes in the Garden City in outline, and 3,658 detailed permissions; and - The EDC Planning Team is exceeding statutory performance levels
<p>continued to raise the quality of new housing, neighbourhoods, public realm and open spaces, including through the preparation of a landscape & public realm strategy, and the completion of the Landscape Design Challenge</p>	<p>GREEN</p>	<p>The Building for Life methodology has been embedded into the EDC planning process with training having been carried out for EDC planning and design staff. All applications recommended for approval now must meet the Building for Life standard.</p> <p>The Design for Ebbsfleet Guide has been endorsed by Dartford Borough Council, and it is awaiting endorsement from Gravesham Borough Council.</p> <p>The Landscape & Public Realm Strategy has been completed in draft with consultation planned for Q1 2019/20.</p> <p>The Landscape Design Challenge concluded successfully, raising design ambition within the Garden City and creating a significant amount of international media interest in Ebbsfleet. Short-listed consortia are supporting EDC in developing our approach to city park delivery.</p>

<p>have designed, consulted on and be ready to implement a plan for future stewardship arrangements in the Garden City, with an agreed set of governance and organisational arrangements capable of being put into place by the end of the year</p>	<p>GREEN</p>	<p>The project to develop future stewardship arrangements for the Garden City has been making good progress throughout the year. The EDC Board agreed principles for new arrangements in July 2018, and detailed proposals for the business plan, governance, funding and the establishment of a new charitable company from 2020 will be considered by EDC Board in April 2019.</p>
<p>continued to build the reputation of the EDC and the Garden City overall, raising confidence further across stakeholders in our ability to deliver on our promises, growing our social media channels, and further promoting the Garden City Information Centre</p>	<p>GREEN</p>	<p>The EDC has continued to maintain strong relationships with key media. A solid foundation has been built with local and trade press, evidenced by the number of times EDC press releases are used across media including local papers, TV, radio and trade publications. Garden City stories have reached a global audience with one story reaching in excess of 100 million people.</p> <p>The Corporation’s media on a monthly average is estimated to have been seen by 10 million people as we target key publications.</p> <p>The EDC website continues to be popular; there are around 4,500 individual views per month and there has been rapid growth in social media channels where positive stories are promoted.</p> <p>The EDC maintains the Information Centre at Ebbsfleet International which is still extremely well used 18 months after its launch.</p>

<p>strengthened our engagement with new residents and communities as they grow in size, and actively work to support all communities, whether new or existing, to improve quality of life across the Garden City. To support local projects we will launch a new Community Investment Fund</p>	<p>GREEN</p>	<p>A wide range of community events have been held and supported during the year with both new residents and between new and existing communities. Activities included a series of 6 Healthy New Town walks, 2 'Parklife' events, the 'Fresh-tival' attracting 250 visitors, the NHS 70th Birthday celebrations which included 4 local schools and Ebbsfleet International commuters. A series of community consultation events including a 4 week exhibition at Bluewater attracted 1200 suggestions, ideas and proposals as to how we can shape the future Garden City to meet local aspirations and ambitions. A series of arts projects and programmes with existing local groups and schools culminated in a showcase community event 'the Gathering, which attracted over 500 visitors, marking the largest event held in the Garden City to date.</p> <p>The Community Investment Fund has now allocated over £35,000 to local charities during 18/19, not for profit social enterprises and constituted local groups. Among those projects supported are a programme of summer events and activities held by St Marys Church in Greenhithe; a local music charity in Northfleet has been supported to purchase new musical equipment. The Fund also supported a local scout group to purchase new equipment; The Grand in Gravesend were funded to undertake a youth engagement project in Northfleet and Dartford Football Club have been funded to deliver football taster sessions on Castle Hill over the coming Easter holidays.</p> <p>The Ebbsfleet Community Partners Group met three times in 2018/19, most recently to take part in the 'Space in the Place' civic infrastructure study, looking at future community spaces in the Garden City.</p>
<p>supported our partners to deliver the outline business case for the Crossrail extension to Ebbsfleet, with submission of the case in the Autumn</p>	<p>GREEN</p>	<p>An Outline Business Case was submitted by the partnership to government in December 2018, and in its response to the Thames Estuary Growth Commission report, Government has signalled support for further work to develop the case for investment in further strategic transport improvements between Ebbsfleet and central London.</p>

<p>with NHS England and the Dartford, Gravesham and Swanley Clinical Commissioning Group, successfully delivered the Healthy New Towns Programme; with lessons learned embedded in the partner organisations, and the Programme's impact evaluated in partnership with Canterbury Christchurch University</p>	<p>GREEN</p>	<p>The HNT programme has continued to meet its objectives in its second year of delivery with specific milestones achieved including:</p> <ul style="list-style-type: none"> - agreeing the vision for the Health and Well-being Hub to deliver an innovative approach to primary care in the Garden City - the identification of baseline need and opportunity for specialist housing - definition of intergenerational housing in the Garden City context - launch of a trial Mii Care project to support elderly residents to be safer in the homes and more active in their community - conclusion of the Digital Monitoring (Fitbit) project - delivery of 3 new community gardens through Edible Ebbsfleet - expansion of use in the Better Points application to over 700 active users - launch of a number of community arts and creativity projects including a new Garden City choir - secured funding from Cultural Development Fund and led a Dartford / Gravesham wide bid to Arts council for their Creative People and Places Fund - launched a Healthy School programme including cookery classes for parents and children
<p>ensured that significant progress is made in implementing the recommendations from the Tailored Review of the Corporation, working with our sponsor Department (the Ministry of Housing, Communities and Local Government) and driving progress through a joint implementation plan</p>	<p>GREEN</p>	<p>During the year excellent progress has been made across all actions, and there has been monitoring of progress to the EDC Board and MHCLG monthly.</p> <p>The majority of the recommendations from the Review have now been fully implemented.</p>
<p>relocated from our existing temporary offices to new premises in the heart of the Garden City, and implemented a new strategy for IT and HR support services</p>	<p>GREEN</p>	<p>The EDC relocated to a new office location at The Observatory, Castle Hill, in February 2019.</p> <p>Transition to MHCLG's new IT solution took place in January 2019.</p> <p>Decisions have been taken on future HR support services.</p>