

Ebbsfleet Development Corporation

Board Meeting Part	One
---------------------------	------------

Date of meeting:	19 June 2019	Agenda item :	EDC 019 / 042
-------------------------	---------------------	----------------------	----------------------

Title of paper	Review of ‘Healthy New Town’ Programme
Prepared by	Kevin McGeough, Project Director, HNT Programme.
Sub-committee	Not applicable

Purpose of Paper and Executive Summary	
To update EDC Board on Healthy New Town (HNT) Programme, and how it will be embedded into EDC activity	
EDC business plan and KPIs	Matters covered will impact on some or all of the priorities within the business plan and associated KPIs
Recommendation	FOR INFORMATION The Board is asked to NOTE the update
Annexes	None
Delegation	Not applicable
Financial impact	Not applicable.
Legal impact	There are no legal implications associated with this paper.
Stakeholder impact	Not applicable.
Sponsor impact	Not applicable

Ebbsfleet Development Corporation

Board Meeting Part	One
---------------------------	------------

Date of meeting:	19 June 2019	Agenda item :	EDC 019 / 042
-------------------------	---------------------	----------------------	----------------------

1. Introduction

- 1.1 This cover paper provides the EDC Board with progress on the Healthy New Town (HNT) Programme up to its conclusion as a directly funded NHS England programme to 31st March 2019 and outlines how the initiatives will be embedded and continued within EDC core activity moving forward.
- 1.2 The accompanying slide pack recaps on the purpose and outcome drivers for the programme and includes highlights from projects and initiatives completed.
- 1.3 Over the past 9 months HNT initiatives developed with the community have been filmed, and local people have been interviewed to establish what they have valued through the programme. A draft of the film was shared with EDC Board in December 2018; the final version will be shared at the June 2019 review.

2. Finance and Audit review

- 2.1 The Ebbsfleet Development Corporation (EDC) has been providing the role of 'accountable body' on behalf of the HNT Programme.
- 2.2 The EDC procured and contracted those services necessary to deliver the HNT business plan, and obtained reimbursement of that expenditure by way of invoicing of the grant to the NHS who funded the programme overall
- 2.3 For the financial years 2016/17, 2017/18, and 2018/19 the programme received NHS funding totalling £215,000, £477,500, and £212,500 respectively.
- 2.4 As of the end of March 2019, this sum has been fully expended/contracted (subject to audit) with just a small number of contractual commitments carrying into the early part of 19/20 whilst those workstreams complete, with some being taken forward by the EDC.
- 2.5 The programme also attracted £15k funding from Arts Council England towards developing a Cultural vision in support of the community activation strategy, and a £2.5k contribution was received from KCC to part match that grant, both of which have been fully spent.

Ebbfleet Development Corporation

Board Meeting Part	One
---------------------------	------------

Date of meeting:	19 June 2019	Agenda item :	EDC 019 / 042
-------------------------	---------------------	----------------------	----------------------

Audit

2.6 During February 2019, the Government Internal Audit Agency (GIAA) carried out a review of the Healthy New Towns Programme and its delivery within the EDC as Accountable Body, and the report was presented to the EDC's Audit and Risk Assurance Committee on 1st May 2019.

2.7 The scope of the review was centered around: -

- Review of documentation relating to the HNT Programme and work stream delivery;
- Funding allocation and how further funding will be allocated once the NHSE funding of the programme finishes
- EDC approach on embedding the legacy of the HNT Programme into future EDC work;
- How EDC aims to commit and manage the HNT concept;

2.8 The fieldwork in this review sought assurance in respect of the following risks:

- HNT programme initiatives are not continued once the programme finishes leading to a loss of continuity from previous investments
- HNT initiatives are not embedded into the development of the Garden City concept
- A lack of EDC financial and operational commitment beyond March 2019 results in a failure to deliver HNT outputs and objectives.

2.9 The overall opinion of this report was SUBSTANTIAL (Green) and made no recommendations. The summary findings are below:

'The HNT programme officially finishes in March 2019, whereby the NHS England funding comes to an end. The HNT programme has been enthusiastically taken on by EDC and Steering Group partners, which has helped the HNT programme become successfully embedded into the Garden City concept. As the national HNT initiative has evolved it has drawn more interest from local businesses and councils and therefore additional funding obtained from the NHS and other partners has helped develop further projects.

The EDC financial investment in the HNT project has been relatively small and EDC has committed to operational resources to take the initiatives forward to at least the end of 2019. The projects will be continued and are beginning to embed into the Garden City concept as EDC and the Steering Group are working together to build on the investments made. The partnership Steering Group has

Ebbsfleet Development Corporation

Board Meeting Part One

Date of meeting:	19 June 2019	Agenda item :	EDC 019 / 042
-------------------------	---------------------	----------------------	----------------------

put forward business plans for projects that EDC have helped to devise and that are being taken forward by EDC and other partners. EDC provide updates and dashboards for the steering group to have an overview of the progress of the various projects. The projects are broken down into specific headings; built environment, model of Health and Care and Community Building.

It is important the project investments are continued as the Ebbsfleet HNT programme is leading by example as it has become one of the NHS England's top HNT initiatives. The investment in the initiatives has been demonstrated by the publicity that has been generated from this programme. It has also launched the HNT brand, which has started to attract investment from companies and public bodies. EDC have discussed and agreed the resource commitment, and this ensures that there is continuity in the investments already made.'

3. National HNT Programme Update

- 3.1 NHS England published their 10-year Long-term Plan in January 2019 which includes a commitment to looking beyond healthcare provision to having a wider role to play in the shaping of communities. NHS England will publish the lessons learnt from the HNT Programme during 2019/20, and will facilitate best practice learning events nationally, highlighting the experience of the 10 pilot sites. NHS England have also made a commitment to build on these lessons, to work across Government to develop a Healthy Homes Quality Mark to be awarded to places that meet the high standards and principles that promote Health and wellbeing.
- 3.2 NHS England have also committed to continue the HNT Developers Network. 2 of Ebbsfleet's developers; Clarion and Redrow are included in the first 12 members. The purpose of the network is to share joint learning, pursue best practice, and deliver the objectives of the HNT programme beyond March 2019.

4. Conclusion

- 4.1 The Ebbsfleet Garden City HNT Programme successfully delivered over 50 projects and initiatives over the 3-year period across 3 workstreams; new model of local care; built environment; and community activation. Highlights from the programme are included in the accompanying slide pack.
- 4.2 The HNT Steering group undertook a review of the programme in their May 2019 meeting, and agreed that positive and valuable lessons had been gained. Members were keen to continue their support to delivering an exemplar approach to healthy placemaking in the Garden City and to share lessons across a much wider geography, including through a Kent-wide learning event.

Ebbsfleet Development Corporation

Board Meeting Part	One
---------------------------	------------

Date of meeting:	19 June 2019	Agenda item :	EDC 019 / 042
-------------------------	---------------------	----------------------	----------------------

- 4.3 All of the EDC commitments to NHS England were completed on time and to budget. NHS England have asked for continued support from the Ebbsfleet Programme in sharing lessons and promoting healthy new towns nationally.
- 4.4 At the December 2018 HNT Update to EDC Board, it was agreed that 'Ebbsfleet Garden City Healthy New Town' is a valuable brand for the corporation, and that we should continue to promote it where appropriate and embed projects and initiatives within mainstream EDC activity. Although progress has been achieved toward the outcome drivers for the HNT programme, we will only be able to establish the impact over a longer time period. 17 of the 50 projects and initiatives started will continue to be delivered by EDC and our HNT partners, having been embedded into our mainstream activity.
- 4.5 EDC will coordinate a series of task and finish groups to move these projects from concept to delivery; including for the delivery of the health and wellbeing hub, and to deliver the priorities from our 'Ageing well in Ebbsfleet Action Plan'.