

Ebbsfleet Development Corporation

Board Meeting Part	One
---------------------------	------------

Date of meeting:	18 November 2020	Paper Number:	EDC 020/110
-------------------------	-------------------------	----------------------	--------------------

Title of paper	Strategic Priorities Update
Presented by	Ian Piper, Chief Executive
Sub-committee	Not applicable

Purpose of Paper and Executive Summary	
To provide the Board with an update on key matters that affect the Corporation's priorities and performance since the last meeting.	
EDC business plan and KPIs	Matters covered will impact on some or all of the priorities within the business plan and associated KPIs
Recommendation	FOR INFORMATION The Board is asked to NOTE the contents of this paper and their impact on performance and progress.
Annexes	No Annexes
Delegation	Not applicable.
Financial impact	Not applicable.
Legal impact	There are no legal implications associated with this paper.
Stakeholder impact	Not applicable.
Sponsor impact	MHCLG have been engaged in agreeing the strategic priorities, Corporate and Business Plan.

Ebbfleet Development Corporation

Board Meeting Part One

Date of meeting:	18 November 2020	Paper Number:	EDC 020/110
-------------------------	-------------------------	----------------------	--------------------

1. Dealing with the COVID-19 Pandemic

- 1.1. Following the Government's decision to place the country into a second period of national restrictions from Thursday 5 November we have taken the decision to again close the EDC office for all but essential work, and issued renewed advice to staff. A very small number of staff who have requested to work from the office for one day a week based upon health and wellbeing needs have formed a new socially distanced 'bubble' and attend the office on Mondays only. The office is also open for emergency access e.g. essential printing, although this is based upon agreement from a Director in each instance. Outside of these limited circumstances the default position is for staff to work from home until Government advice changes.
- 1.2. Our risk assessment for the office has been reviewed continually and updated where required.

2. EDC Future Funding

- 2.1. Last month, Her Majesty's Treasury announced that the Comprehensive Spending Review that had been planned to set capital budgets for Government organisations for 2021/25 and resource budgets for 2021/24 will no longer take place, and instead budgets will be set for a one year period only (2021/22). We are currently considering the impact of this on our planned work programme and will provide further information in Part II of the meeting.
- 2.2. The decision to delay the longer term CSR also affects our plans to develop the new Corporate Plan that we had intended to prepare for the CSR period. We are working with MHCLG to determine how best to proceed; our current Corporate Plan and KPIs end in March 2021, and whilst we are keen to set out a public view of our ambitions and priorities for the next few years, the milestones we plan to work towards and our performance metrics, it will be difficult to do this when there is uncertainty about our future funding. We will provide further advice to Board next month.

3. London Resort

- 3.1. Discussions with LRCH continue, through a series of 'workshops' regarding a number of aspects of their proposal ahead of submission of their Development Consent Order, which is still expected to be before Christmas. Vital written

Ebbfleet Development Corporation

Board Meeting Part	One
---------------------------	------------

Date of meeting:	18 November 2020	Paper Number:	EDC 020/110
-------------------------	-------------------------	----------------------	--------------------

information regarding the proposals, their impacts and proposed mitigation measures are though still awaited.

4. Progress on Strategic Priorities

4.1. Ebbfleet Central

The master planning exercise continues and is broadly on programme, subject only to some minor delays caused by the current pandemic working restrictions.

Some initial draft master plan options will be available early in the new year for consultation.

4.2. Grove Road

We have been working through a series of technical matters ahead of finalisation of the proposed planning application, these include meeting Environment Agency flood defence requirements.

Negotiations continue with the remaining land interests in order to acquire by negotiation.

4.3. Springhead Bridge

Board will wish to note that the Springhead Bridge has now been open for several months, and the reception has been generally very positive. The photo below shows the bridge in use. The footpaths from the bridge to the NU14 footpath and the upgrade of part of the footpath have also been completed. When the pandemic has eased and we are able to take Board members on a tour of the Garden City we will of course include the bridge in this.



Ebbsfleet Development Corporation

Board Meeting Part	One
---------------------------	------------

Date of meeting:	18 November 2020	Paper Number:	EDC 020/110
-------------------------	-------------------------	----------------------	--------------------

4.4. Ebbsfleet Garden City Trust

I reported last month that MHCLG have now approved the establishment of the proposed Ebbsfleet Garden City Trust stewardship organisation. We have begun to prepare a detailed Implementation Plan that will set out the steps that we need to take over the next 18 months to get the Trust up and running, and we will report this to Board for a decision next month.